

**Health Systems Agency of Northern Virginia
Board of Directors Meeting
January 5, 2026**

Members Present

Lee Draznin
Michelle Kimmel
Pamela Kincheloe, RN, Chairperson
Lydia Lawrence
Patrice Lepczyk
Douglas Samuelson
James Smith, III MD
Jennifer Weber

Staff Present

Ann McFeeley
Dean Montgomery

Guests (Partial List)

Lance Boyd, CEO, Fairfax Radiology Centers
Carol Buchett, Chief Strategy Officer, Fairfax Radiology Centers, IRMC
Patrick Oliverio, MD, Chairman, Diagnostic Radiology, Inova Fairfax Medical Campus,
Medical Director, Quality, Safety and Reliability, Fairfax Radiological Consultants
Betsy Reilly, Business Analyst, JHU Healthcare
Spencer Wildonger, Director of Planning, Transformation, JHU Medicine

I. Call to Order

Pam Kincheloe, RN, Chairperson, Health Systems Agency of Northern Virginia (HSANV), called the meeting to order at 7:30 PM. She welcomed guests and reviewed the agenda.

Kincheloe stated that, among other matters, the board would consider the certificate of public need (COPN) application of Inova Reston MRI Center (COPN Request VA-8848).

II. Previous Minutes

The board approved minutes of the November 10, 2025, meeting.

III. Conflict of Interest

Kincheloe followed HSANV conflict of interest procedures to determine whether any member had a conflict on the Inova Reston MRI Center (IRMC) application. No conflicts were declared, alleged, or otherwise identified.

IV- COPN Applications: Inova Reston MRI Center. Establish MRI service (COPN Request VA-8848)

Inova Reston MRI Center Presentation

Carol Butchett, Chief Strategy Officer, Fairfax Radiology Centers, introduced herself and others representing the applicant: Lance Boyd, CEO, Fairfax Radiology Centers, and Patrick Oliverio, MD, IRMC and Fairfax Radiology Consultants.

Burchett, Boyd, and Oliverio presented the application. They focused on the need for additional MRI scanning capacity to meet current and near-term projected demand. They noted the increasing utility and value of MRI scanning in diagnosing, monitoring, and treating a widening array of acute care conditions. Among other considerations, they stated:

- IRMC scanners are used to capacity. Average use of its five authorized MRI scanners is significantly greater than the Virginia SMFP service volume planning guideline of 5,000 procedures per scanner yearly. Demand is increasing.
- Recent capacity increases at IRMC, and at other Inova Health System and Fairfax Radiological Consultants MRI services, are not sufficient to meet current and near-term projected demand.
- MRI scanning has become the preferred diagnostic imaging option for a wide array of acute care conditions. Demand is growing faster, regionwide, than the population growth rate.
- The capital cost of the project, about \$2.9 million, is within the range commonly seen for similar projects.
- There is no indication or expectation that the project would affect noticeably the use of other MRI services in the planning region.

The information presented by IRMC representatives in support of the project is summarized in the slides used during their testimony (Attachment 1).

Board & Staff Questions, Discussion

In response to questions Burchett, Boyd, and Oliverio indicated that:

- IRMC plans to purchase, rather than lease, a new MRI system.
- The service will be an independent diagnostic treatment facility (IDTF), not a hospital-based service.
- IRMC has extended operating hours as much as possible at its existing services. The only way to respond effectively to increasing demand is to add capacity, preferably at a new service site.
- Demand for MRI imaging is expected to continue to grow as clinical indications for its use increase, notably in breast cancer detection and treatment and neuroradiology.
- Though an additional scanner will be useful, it will not meet demand over the next three to five years. At current and expected rates of growth, additional capacity is likely to be needed soon.

Public Comment

There was no public comment on the application other than letters of support submitted with the application. There is no voiced opposition to the project.

Applicant Final Summary

Burchett thanked the board for its consideration of the application. She said IRMC did not wish to offer additional testimony.

Staff Recommendations, COPN Request VA-8848

Dean Montgomery summarized the information discussed, and the conclusions reached, in the agency staff report on the proposal. Based on that information, and on the applicant's current and projected near term demand, he recommended approval of the application.

Board Deliberation and Vote, COPN Request VA-8848

James Smith offered a motion to recommend approval of the Inova Reston MRI Center application, COPN Request, VA-8848. Douglas Samuelson seconded the motion. The motion passed by a vote of eight in favor (Draznin, Kimmel, Kincheloe, Lawrence, Lepczyk, Samuelson, Smith, Weber) and no one opposed.

V. Virginia General Assembly, 2026 Session

The Virginia General Assembly convenes for its 2026 session on Wednesday, January 14, 2026. Members and staff discussed likely changes resulting from the 2025 elections. In addition to new executive leadership, there are likely to be notable changes in Senate and House committee composition and leadership.

Staff will forward to members and other interested parties, information on General Assembly committee structure, leadership and membership, as it becomes available.

VI. Other Business

Montgomery reviewed with members recent Commissioner of Health COPN decisions that differ from HSNV findings and recommendations. Two projects, Franconia Springfield Surgery Center II (COPN Request VA-8835) and VHC Health (COPN Request VA-8827, were reviewed.

The next board meeting was set for Monday, February 9, 2026.

VII. Adjourn

Kincheloe adjourned the meeting at 8:35 PM.

Respectfully submitted,

A handwritten signature in dark ink, appearing to read "Dean Montgomery". The signature is written in a cursive, flowing style.

Dean Montgomery

Attachments (1)

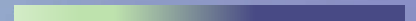
Attachment 1

IRMC, LLC Establish MRI Service COPN Request VA-8848

HSANV Public Hearing
January 5, 2026



At Fairfax Radiology,
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VA-8848 Establish MRI Services

HSANV COPN Hearing

Executive Summary



- Inova Reston MRI Center, LLC (IRMC), seeks to establish MRI services at FRC of Prosperity in Fairfax, an existing FRC facility with x-ray, ultrasound, nuclear medicine, and COPN-approved CT.
- **Rationale:**
 - Currently there is no MRI service at Prosperity; if approved, the unit will be co-located with other diagnostic imaging services to create a more comprehensive outpatient center within a highly population dense area.
 - There is high utilization across IRMC MRI sites well in excess of State Medical Facility Plan standards with no underutilized capacity.
 - Prior expansions at Tysons (IRMC), and Lansdowne (IFRC) have not sufficiently reduced wait times to appointment which are still running 17-28 days.
 - MRI service demand is expected to increase with PD-8 projected population growth as well as growth in the use of MRI services to support expanded clinical criteria.

HSANV COPN Hearing

VA-8848 Establish MRI Services

Executive Summary



- **Goals:**

- 1) ≤10-day average wait time
- 2) 2) Improve geographic access and continuity of care.

- **Problem-Solving Activity Already Undertaken:**

- Other IRMC and IFRC sites with already established MRI services have already been tapped for expansion to the extent possible (via prior COPN approvals):
 - 1) A 2nd MRI at IRMC Reston MRI Center
 - 2) A 2nd MRI at IRMC Tysons MRI Center
 - 3) A 3rd MRI at FRC of Lansdowne
 - 4) A new MRI site of care using COPN-approved relocated capacity to address geographic coverage in Woodbridge—the Woodbridge Advanced Imaging Center (a relocation, not an expansion).
- In spite of this activity, both collectively and on a site-by-site basis all IRMC sites are well above the SMFP utilization standard and wait times to appointment remain high.
- Hours of operation at all IRMC sites have been expanded to the maximum extent possible, generally Monday-Friday, either 6 or 7 AM until 11 PM or midnight and at least 8 hours each on Saturday and Sunday.

HSANV COPN Hearing

VA-8848 Establish MRI Services

Executive Summary



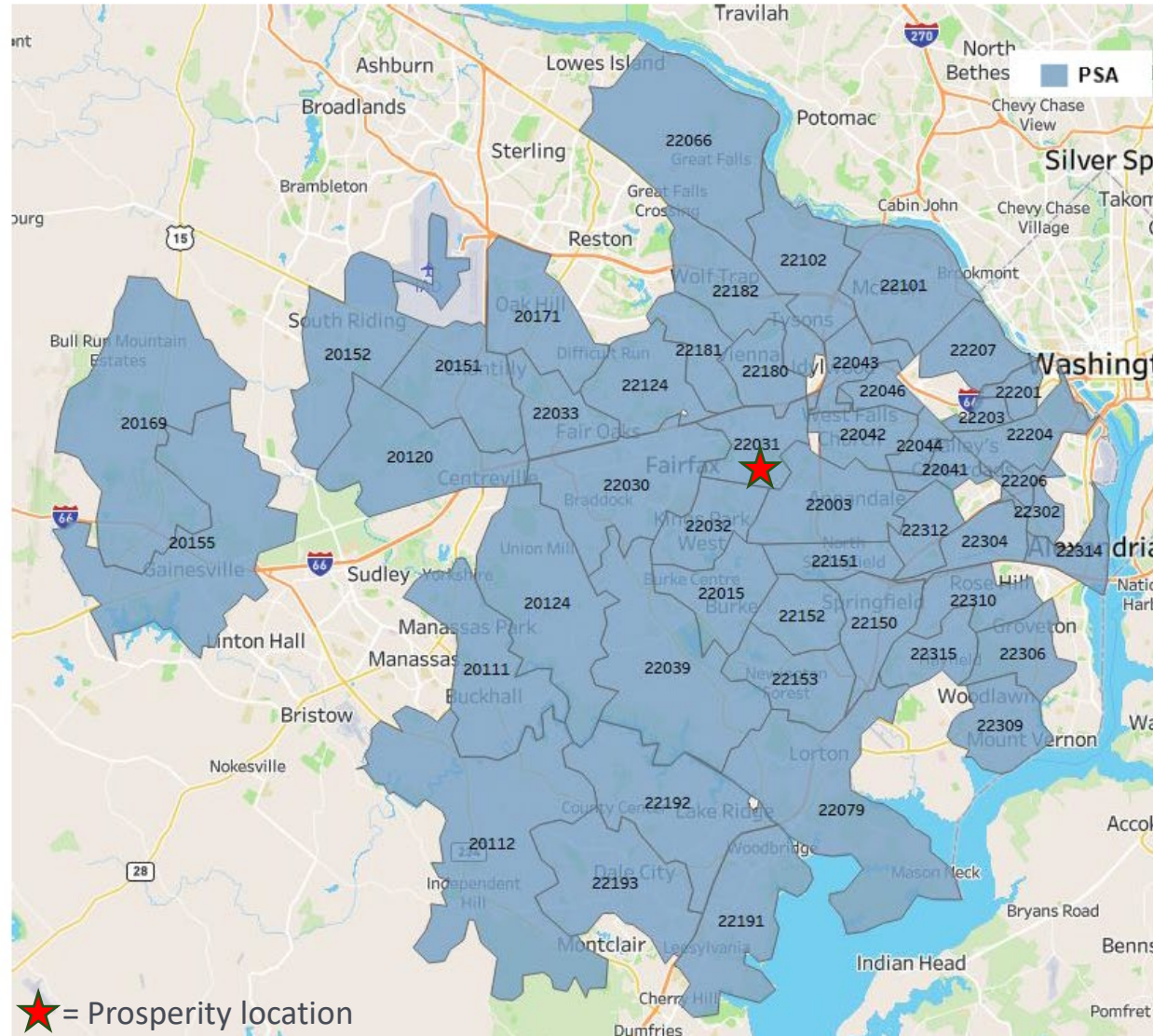
- **Expected total capital cost:** \$2.9M; project completion expected by May 2027
- **Impact:**
 - Reduces patient wait times
 - Improves access to care in a high-density area
 - Enhances patient experience
 - Because IRMC provides a full spectrum of MRI type, the additional scanner will enable IRMC to devote more time slots to those scans that require substantially more time such as MRI-guided breast biopsy and pediatric MRIs. These scan types take more time on average than other scan types (60-75 minutes versus 45 minutes for most others).

VA-8848 Establish MRI Services

Primary Service Area

2024 Prosperity PSA

Prosperity Center Patient Origin 2024 PSA (TOP 75% OF ZIP CODES)				
Zip	Total	%	75% Calc	PSA
22031	582	4.7%	4.7%	PSA
22003	507	4.1%	8.8%	PSA
22180	470	3.8%	12.7%	PSA
22015	376	3.1%	15.7%	PSA
22030	350	2.8%	18.6%	PSA
22182	343	2.8%	21.3%	PSA
22032	338	2.7%	24.1%	PSA
22042	320	2.6%	26.7%	PSA
22101	286	2.3%	29.0%	PSA
22102	268	2.2%	31.2%	PSA
22152	250	2.0%	33.2%	PSA
22033	250	2.0%	35.2%	PSA
22124	240	1.9%	37.2%	PSA
22181	220	1.8%	39.0%	PSA
22043	219	1.8%	40.8%	PSA
22039	189	1.5%	42.3%	PSA
22153	185	1.5%	43.8%	PSA
22192	177	1.4%	45.2%	PSA
22314	171	1.4%	46.6%	PSA
22041	169	1.4%	48.0%	PSA
22193	166	1.3%	49.3%	PSA
22046	162	1.3%	50.6%	PSA
22150	161	1.3%	52.0%	PSA
22304	154	1.3%	53.2%	PSA
22191	154	1.3%	54.5%	PSA
20171	148	1.2%	55.7%	PSA
22310	146	1.2%	56.8%	PSA
22312	145	1.2%	58.0%	PSA
22207	136	1.1%	59.1%	PSA
22315	134	1.1%	60.2%	PSA
20120	134	1.1%	61.3%	PSA
22079	131	1.1%	62.4%	PSA
22151	130	1.1%	63.4%	PSA
20155	129	1.0%	64.5%	PSA
22204	126	1.0%	65.5%	PSA
20124	102	0.8%	66.3%	PSA
22309	101	0.8%	67.1%	PSA
20152	97	0.8%	67.9%	PSA
22306	95	0.8%	68.7%	PSA
22201	94	0.8%	69.5%	PSA
20169	94	0.8%	70.2%	PSA
20151	86	0.7%	70.9%	PSA
22044	84	0.7%	71.6%	PSA
22203	83	0.7%	72.3%	PSA
22302	82	0.7%	72.9%	PSA
20111	82	0.7%	73.6%	PSA
22066	81	0.7%	74.3%	PSA
20112	79	0.6%	74.9%	PSA
22206	78	0.6%	75.5%	PSA



★ = Prosperity location

The request is to establish MRI services by introducing one (1) fixed MRI unit at the Fairfax Radiology Center of Prosperity located at 8503 Arlington Boulevard in Fairfax.

This initiative addresses a gap at the Prosperity site which currently offers x-ray, ultrasound, nuclear medicine and COPN-approved CT, but lacks MRI capability.

The primary service area of the Prosperity location is broad, drawing patients from numerous PD-8 zip codes.

Co-locating MRI in a densely populated area in the same suite with already existing imaging services will transform the site into a more comprehensive diagnostic imaging center and improve access and continuity of care for the existing patient population.

Note: IFRC, LLC leases space from the building landlord. IRMC, LLC which shares common ownership, will sublease space from IFRC, LLC for the proposed MRI service.

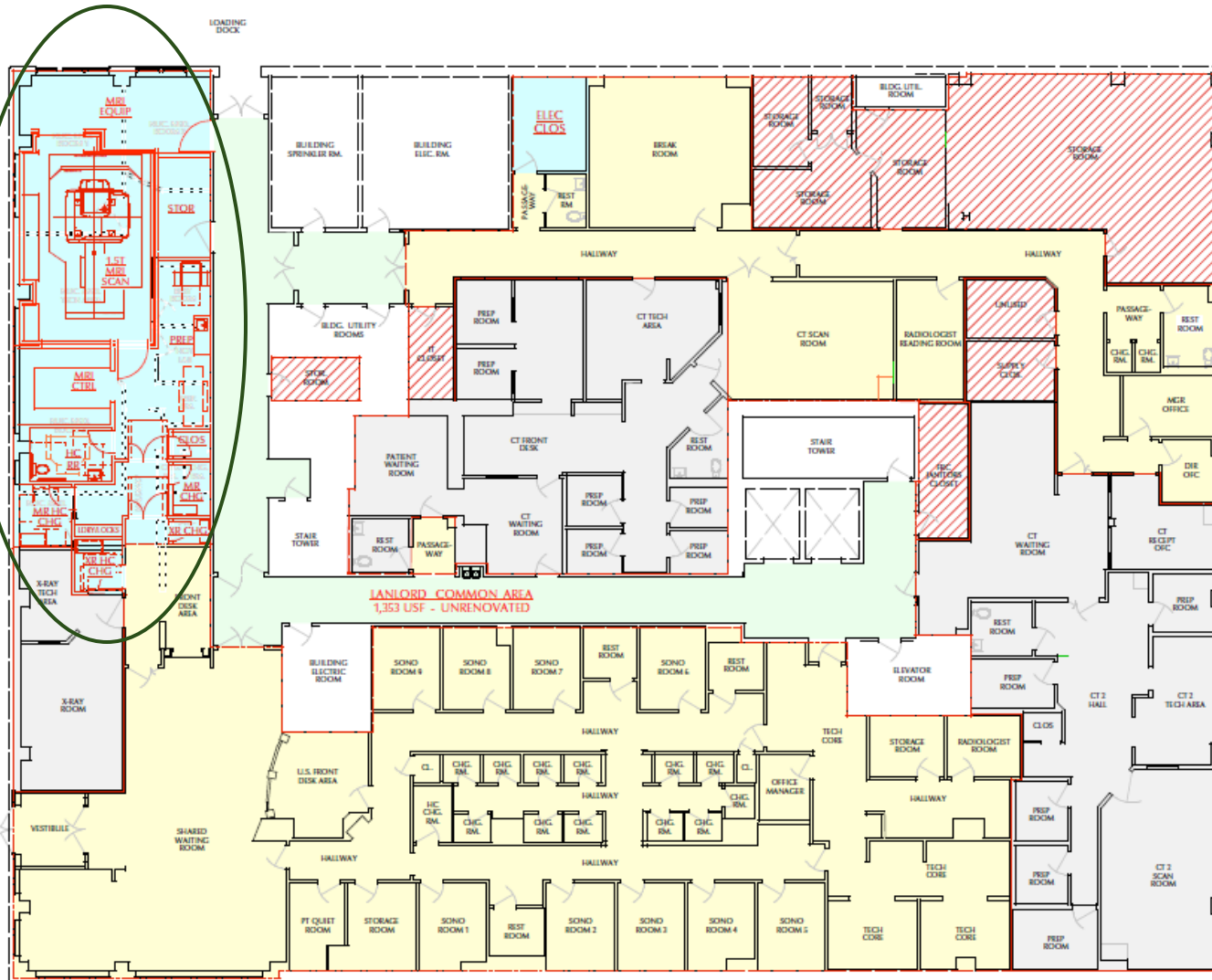
VA-8848 Establish MRI Services

FRC RENOVATIONS SUMMARY

TOTAL USF = 15,074.4 USF

STATUS	USF
NEW MRI WORK AREA (W/ EL. CL, XR CHG)	1,861.7 SF
RENOVATIONS AREAS	9,203.4 SF
ALREADY RENOVATED	4,118.7 SF
NOT TO BE RENOVATED	1,752.3 SF

- The proposed 1.5T MRI unit will be placed in an already existing leased space ("Prosperity") and in an already shielded room which currently contains a nuclear medicine unit.
- The site also includes two (2) COPN-approved CTs as well as other imaging services not subject to COPN regulation including X-ray and ultrasound services.
- The capital cost for the MRI expansion is \$2.9 million, including \$1.65M for the new MRI unit. IRMC's sublease expense over the 15-year lease term is \$897K.
- Completion is expected by May 2027.



SCHEMATIC SUITE RENOVATIONS PLAN

SCALE: 1/16" = 1' - 0"

NEW MRI SUITE BUILD-OUT AREA SUITE RENOVATION AREAS AREAS ALREADY RENOVATED AREAS NOT TO BE MODIFIED LANDLORD COMMON AREAS - UNRENOVATED

VA-8848 Establish MRI Services

Compliance with State Medical Facility Plan

The proposal to establish MRI services at Prosperity is an IRMC request. As of November 2025 YTD annualized, IRMC's MRI units averaged over 8,100 procedures each or 163% of State Medical Facility Plan (SMFP) guidelines.

Company	Facility Name	# MRIs	Procedure Count		% of State Medical Facility Plan	
			2024	Nov 2025 YTD Annualized	2024	Nov 2025 YTD Annualized
IRMC						
29RSTMR	RESTON-HERNDON MRI CENTER	2	14,943	16,336	149%	163%
30TYS	TYSONS MRI AND IMAGING CENTER *	1	7,287	7,743	146%	155%
49CVLMR	CENTREVILLE MRI CENTER	1	8,194	8,424	164%	168%
IRMC Total		4	30,424	32,504	152%	163%

} Institutional
Need

IFRC						
42BIC	BALLSTON IMAGING CENTER	1	6,187	6,991	124%	140%
43LIC	LANSLOWNE IMAGING CENTER *	2	14,048	15,812	140%	158%
44SIC	STERLING IMAGING CENTER	1	2,919	3,401	58%	68%
IFRC Total		4	23,154	26,204	116%	131%
Grand Total		8	53,578	58,707	134%	147%

} Institutional
Need

COPN certificate relocated to Woodbridge AIC during November*

* As of December 2025, current total MRI count = 10.

In mid-November 2025, a second MRI was added to Tysons MRI (VA-04894) and a third MRI was added to Lansdowne (VA-04877).

On November 24th, Woodbridge Advanced Imaging Center (AIC) opened pursuant to COPN approval with the relocated MRI certificate from Sterling.

VA-8848 Establish MRI Services

Conclusion Summary

- Demand for IRMC's MRI services continues to outpace capacity with demonstrably strong institutional need for additional MRI services within IRMC.
- MRI service demand is expected to increase with PD-8 projected population growth, with growth in the use of MRI services to support expanded clinical criteria, and with more services being pushed to an ambulatory setting.
- Despite the 2025 COPN-approved expansions (i.e., the IRMC MRI expansion at Tysons, the IFRC MRI expansion at Lansdowne and the relocation of the MRI COPN certification from Sterling), patients are still facing wait times to MRI appointment ranging from 17 to 28 days at IRMC sites.
- FRC of Prosperity is located in a densely populated area of Fairfax ideally located to improve access to advanced imaging in an ambulatory setting reducing travel burdens and easing scheduling delays across the IRMC network of MRI imaging facilities.
- IRMC's proposed establishment of MRI services at the FRC of Prosperity location will directly address current challenges by increasing capacity, reducing wait times, and improving the overall patient experience allowing the next phase of care to proceed in a timely manner.
- Given the critical level of need, we respectfully request approval of the IRMC COPN application to establish MRI services at Prosperity that will be known as Prosperity MRI Center.



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